

What I wish I knew

- · Tons of academics experience emotional struggle
- · Boundaries are important
- · Refreshment is important
- · Own contributions are as important as others'
- · Mentors help, but maybe only if they know it's needed

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What I wish I knew

A few strategies

- · Take health seriously (all kinds)
- · Reserve regular times to "shut it off"
- · Schedule own research
- · A half hour is enough to move a paper forward
- Develop a career mentor relationship early
- · Enjoy!

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A few other observations

- · Biostatistics versus statistics
 - Collaboration can be more integral
 - · Deep dive / leading into the science pays off
 - Seeking grants may be key
- · Better teaching can be learned
- · Networking for introverts
 - · Professional society service a great strategy

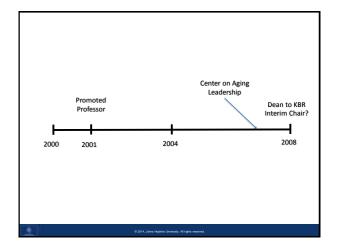
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How I got into leadership

Preamble: "Like my father"

- Scientist
- Calm
- Courteous / pleasant / bland
- Respectful of others
- Successful
- Modestly socially awkward / introverted
- Good "man" in a storm
- Disliked administration
- Duty, honor, country

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Reactions

Are you crazy?

Duty, honor, country

Maybe I'm not as completely like my father as I thought....

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Conclusions

Develop flexibility

- Don't be afraid to try something new
- "Yes, I can!"

Take advantage of opportunities that arise

Leaders take all shapes and forms

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